



Best in AFSOC COMMANDO

Any Time, Any Place

Vol. 55, Issue 4

16th Special Operations Wing, Hurlburt Field, Fla.

Jan. 27, 2006

Airmen tested during base Phase II exercise

by Senior Airman
Heidi Davis
COMMANDO staff

With mission-oriented protective posture gear on, more than 400 Airmen reported to the Permanent Exercise Facility and the flight line Jan. 17 for a Phase II employment exercise that continued through Jan. 19.

The purpose of the exercise was to prepare for real-world attacks and to use information in the Airman's Manual in order to "survive and operate."

"This exercise gives me the opportunity to better prepare for the ORI by refreshing material learned in basic military training, to include MOPP levels and crisis responses," said Staff Sgt. Jeff Beaver, 16th Logistics Readiness Squadron logistics planner.

The 16th Special Operations Wing Inspector General's Office scenario included three days of chemical attacks, conventional attacks and simulated targeting.

Throughout, participants remained in varying MOPP levels.

Col. Tim Minish, 16th Operations Group deputy commander, served as the exercise deployed commander.

"We're learning a lot, but

"We're learning a lot, but we're still in the crawl phase."

Col. Tim Minish,
16th OG
deputy commander

we're still in the crawl phase," Colonel Minish said.

Although the base is still in the beginning stages of training for the ORI, many agree the exercise has been beneficial in training for the real thing.

"It's the fear of the unknown that gets to me," said Staff Sgt. Holly Hotchkiss, 16th Special Operations Wing Command Post controller. "Otherwise, my role in the exercise was quite similar to what I do on a day-to-day basis in the command post, controlling the Giant Voice, sending out situational reports and operational reports when needed."

As for the powerhouse players of the exercise, the 16th Communications Squadron had the PEF powered up with 50 phone line drops and 150 e-mail accounts established for all participants by the first day of the exercise, said 2nd Lt. Caleb Lisenbee, 16th CS plans.

"Communications personnel came in the weekend

prior to the exercise to set up," Lieutenant Lisenbee said. "All we had to do the first day was generate profiles for the accounts and maintain communications. Now that we have a basic idea of the number of phone drops and e-mail accounts to create, we can cut down on preparation time for the next exercise."

For the aircraft mission planners, the exercise rehearsed everyday tasks at an expedited rate.

"The planners had to react quickly to get the job done, all the while, being exposed to emerging mission delays, real-world delays and last-minute changes, and having only the basic equipment available," said Maj. Mike Sierco, 16th SOW Plans and Programs special missions planner and overseer of the operations planning cell of the exercise.

The exercise environment provided some unique training opportunities for Airmen to test their career knowledge and ability to react in the midst of wartime scenarios.

"I've learned a lot as far as responding, staying calm and referring to self aid buddy care training while wearing MOPP 4 gear and being in the midst of (simulated) aerial attacks," said Senior Airman Gregory Harris, 16th Security Forces Squadron.



Photograph by Airman 1st Class Ali Flisek

Master Sgt. Tom Rago and Capt. Ryan Freeland, 16th Operations Support Squadron, perform self aid and buddy care on a simulated downed airman who was ran over by a fork lift.

News



Airmen make their way back home

News

Teachers' Aviation and Aerospace Workshop held at Hurlburt Field

Feature



15th SOS reconstitutes after four years

Sports



AMXS 1 defeats AMXS 2, 66-38

Wingman

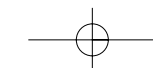


0 Drinks under 21
0 DUIs
1 Drink an hour
3 Drinks a night

Weather

| | High | Low |
|-------|------|-----|
| Today | 61 | 39 |
| Sat. | 64 | 48 |
| Sun. | 67 | 61 |

Home of America's Air Commandos



Don't become a zombie

by Maj David Reese
16th CONS commander

In his book, author Sydney Finkelstein, describes the danger of what can happen when a highly successful organization begins to believe its own press clippings.

One day the company appears to be the biggest game in town—pumped up, motivated and full of top performers—and the next day it's walking around like a resident evil zombie sucking the life out of everything in reach. Certainly, overwhelming success can easily turn into rampant failure, as many of the world's mightiest institutions have demonstrated throughout history.

Since our wing delivers the greatest specialized airpower the world has ever known, I thought it would be beneficial for us to become aware of the pitfalls of success that Mr. Finkelstein highlights as unlikely disasters waiting to happen. We have to stay at the top of our game.

Aimpoint Fight and win

Just like zombies don't realize they're dead, organizations typically have no idea they've become a zombie. The leadership can be brilliant, the technical expertise available can be world-class, and virtually everyone in the unit can be a top-notch professional. How could that be a bad thing? Well, let's start with complacency.

When you begin worshipping your own performance evaluation, you can easily begin behaving as if the all the safeguards, verifications and opinions of others no longer apply to you. You're above the law. After all, no one else compares to you. Or, do they?

Organizations, and individuals for that matter, who forget how to learn from other successes and failures around them will stagnate

sooner or later – guaranteed.

Just because you're successful today doesn't guarantee success tomorrow. Many organizations hang on to old processes old goals and old definitions of success. In fact, the more successful you are, the harder it is to let go of what made you successful in the first place. But before your unit hangs on too long and starts the death spiral, you've got to challenge the status quo, open yourself up to criticism and truly examine whether you're doing things the way they should be done or the way they've always been done. A healthy organization prevents excessive loyalty from stifling discussions and change.

Perhaps it's counter-culture to today's recognition driven society, and dare I say our Air Force, but great organizations don't waste time congratulating themselves excessively. Instead, they devote more

See **ZOMBIE**, Page 8

Open Line

My husband has been in an exercise all week and our van is in the shop. Tonight, when I got off work, I ran to the shoppette in my husband's truck to get milk. When I came back out, the truck wouldn't start. I couldn't call my husband because he was at home with our two children, and he had just worked a 14-hour shift. I had the only vehicle, so he couldn't come get me. I frantically looked around the almost deserted

parking lot and luckily saw two guys walking to their vehicle. I asked them if they had jumper cables and, thank goodness, they did. It was around 10:45 p.m. on Wednesday night and they were both with the 16th Equipment Maintenance Squadron. I wanted to tell them thank you and that they were truly a Godsend.

- Shea Barnes, military spouse

All *Open Lines*, questions or suggestions about subjects of concern to the Hurlburt Field community, are seen by the 16th Special Operations Wing commander.

To submit an *Open Line*, call 884-OPEN (6736) or e-mail your concerns to commando@hurlburt.af.mil with your name, unit and telephone number. *Open Lines* of general interest

will be printed in the *COMMANDO*. Others will be answered by a phone call. Remember, the quickest, most efficient way to solve a problem is to contact the organization directly.

ORI preparation

Tips to prepare for the base ORI

Sign/Countersign – words or numbers can be used as the sign and countersign. For example, if the words of the day are Blue Cards, and the challenge word is Blue, the correct response is Cards. The number of the day must be between two and 10, so if the number of the day is seven and you say three, the correct corresponding number would be four making the sum seven.

Chemical codes - used to positively identify people who wear protective masks or who are in MOPP 4. These codes are a constant changing list of numbers and letters developed in a square grid matrix to necessitate

a different response to the possible combination of challenge codes. This is a very secure method, but the most difficult to operate.

Duress words – can be any unusual word that is not normally used in the course of routine conversation, like giraffe or scarecrow. It can be inserted into the conversation in order to communicate stealthily that a person is under some form of duress. For example, "How are you today, Sgt. Giraffe?" or, "Have you seen a giraffe lately?" Security Forces publish duress words on a periodic basis.

Spirit 03

Jan. 31, 1991

"On Jan. 31, 1991 while working a target over Kuwait, 14 Spectre crewmembers touched the face of God; they became true Ghostriders."

Spirit 03 Crew:

Maj. Paul Weaver
Capt. Thomas Bland
Capt. William Grimm
Capt. Arthur Galvan
Capt. Dixon Walters
Senior Master Sgt. Paul Buege
Senior Master Sgt. James May, III
Tech. Sgt. Robert Hodges
Tech. Sgt. John Oelschlager
Staff Sgt. John Blessinger
Staff Sgt. Timothy Harrison
Staff Sgt. Damon Kanuha
Staff Sgt. Mark Schmauss
Sgt. Barry M. Clark

16th SOW Aimpoints

- Fight and win
- Take best care of our wingmen, families and resources
- Become the next generation of Air Force and Air Commando leaders

Disclaimer

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Submitting articles

The deadline for submissions to the *COMMANDO* is noon Monday for briefs the week of publication. Articles may be submitted on IBM format computer disk or via electronic mail. Non-electronic submissions must be typed, double-spaced. All submissions must include the name and telephone number of a person to call.

Open Line

The Commander's Open Line is your direct line to the base commander for questions or suggestions about subjects of concern to the Hurlburt Field community. To receive a response, leave your name, unit and telephone number. Open lines of general interest will be printed in the *COMMANDO*.

Other questions will be answered by letter or phone call. Remember, the quickest and most efficient way to resolve a problem is to talk directly to the agency responsible. This gives them an opportunity to help you and perhaps improve their process. However, if you're not satisfied with the answer you receive, feel free to give the commander a call at 884-OPEN (6736), or e-mail your concerns to commando@hurlburt.af.mil.

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Commander

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Chief, public affairs

Airman 1st Class
James Dickens
Editor

DUI Tracker

Jan. 20-26: 0 DUI

This year: 2

DUIs for 2005: 31

Last DUI: 16th Aircraft Maintenance Squadron, Jan. 15

Days since last DUI:

16th OG...114

16th MXG...11

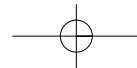
16th MSG...25

16th MDG...393

Totals are current as of Jan. 26.

Don't Drink and Drive. Call AADD at 884-8844

Potential saves this year: 45



Christmas stands still for Hurlburt, Eglin Airmen

by 2nd Lt. Amy Gonzales
Deputy Chief, Public Affairs

Although it's the middle of January, it's still Christmas for the Martinez family.

Dad, Mom, brother and two sisters still have their Christmas tree up, and even have presents under it. In fact, they've put off Christmas dinner until next week.

However, the Martinez's halls aren't still decked because they were too busy to celebrate in December. There was something missing – their son and brother, Airman 1st Class Peter Bolier, 16th Civil Engineer Squadron, who was deployed to Iraq over the holidays.

Airmen Bolier was one of more than 100 Hurlburt Field and Eglin Airmen who returned home to the Florida Panhandle Jan. 19, following deployments to Southwest Asia. Waiting for them at the Hurlburt Field deployment control center was more than 150 family and friends.

"We're going to have a good Puerto Rican meal for him," said Mr. Martinez. "Saturday and next week will be Christmas for him."

When asked how they were feeling as they waited, Luz Martinez and daughter Melissa immediately and unanimously said "ecstatic." The family drove all the way from San Antonio so they could greet Airman Bolier at the DCC.

The DCC was a buzz that night as the families waited for their loved ones.

More than 80 friends and family members of Hurlburt Airmen were in the briefing room, and just as many Eglin family members waited in one

of the passenger holding areas.

There were wives, husbands, friends and children. A few children had outfits that mimicked their parents' camouflage uniforms. Others dressed patriotically.

Televisions were on, but no one was watching. Some people were sitting, while others walked around the room, periodically checking outside the door for the buses that would bring the Airmen from the flight line to the DCC. Children chased each other around the room and played with toys. As it got later and later, some of the youngest greeters started to drift to sleep. People chatted excitedly with one another, talking about what they would do when their husband or wife returned.

"He just wants to go home," said Emily Edgett of her husband, Airman 1st Class Nicholas Edgett who was deployed from Eglin's 96th Communications Group. She added, however, that he did want to stop by his favorite fast food restaurant.

As soon as the families heard the buses' diesel engines outside the door of the DCC, they sprung to their feet, many holding American flags and homemade "welcome home" posters.

Three little boys had a sign simply reading "I miss you dad. I miss you the most. Dad do you want to get some donuts?"

When the first Airman entered the door of the Hurlburt waiting area, there were excited squeals and claps – and then of course the tears of joy.

Airmen replaced the bags in their arms with hugs from their families. But, in Senior Airman Robert McKlevy's, 16th CES, arms was his 3-month-old son, Cayden, whom he



Photograph by Staff Sgt. Mareshah Haynes

Senior Airman Robert McKlevy, 16th Civil Engineer Squadron, holds his 3-month-old son, Cayden, for the first time Jan. 19 at the deployment control center. Cayden was born while Airman McKlevy was deployed to Southwest Asia.

had never held before that moment. Airman McKlevy's smile as he held his baby boy was bigger than the bus he just stepped off of. He held the baby close to his chest, kissing him on the head.

As the buses continued to arrive, more and more friends and families

were reunited. The families lingered at the DCC while 16th Logistics Readiness Squadron Airmen worked quickly to reunite the returnees with their gear.

Outside the DCC, Airman and Mrs. Edgett waited for his bags so they could "just go home."

2006 BAH rates

| Without dependents | | With dependents | |
|--------------------|--------|-----------------|--------|
| Rank | BAH | Rank | BAH |
| E1-E4 | \$825 | E1-E4 | \$939 |
| E5 | \$829 | E5 | \$1047 |
| E6 | \$846 | E6 | \$1336 |
| E7 | \$946 | E7 | \$1370 |
| E8 | \$1104 | E8 | \$1407 |
| E9 | \$1194 | E9 | \$1466 |
| O1 | \$831 | O1 | \$1080 |
| O2 | \$1010 | O2 | \$1329 |
| O3 | \$1232 | O3 | \$1438 |
| O4 | \$1373 | O4 | \$1562 |
| O5 | \$1396 | O5 | \$1655 |
| O6 | \$1430 | O6 | \$1669 |
| O7 | \$1459 | O7 | \$1688 |

BAH allowances back on target

by Senior Airman
Heidi Davis
COMMANDO staff

After the 2006 basic allowance for housing rates were released to the public, Hurlburt Field people received a large, but much needed, increase.

The Department of Defense reviewed the cost of living in the local military area and determined the 2005 BAH allowances weren't enough to compensate for the growing housing market.

"The BAH rates were 15-20 percent below the

housing economy," said Maj. Lance Whitfill, 16th Comptroller Squadron commander. "With the new BAH rates, out-of-pocket costs for renting in the local area have been eliminated."

In the past, the BAH rates have been determined by a market analysis provided by the base populous.

The responses were averaged, and the rates were set. However, because the process is laborious and, therefore, wasn't completed the past couple of years, BAH rates

"The BAH rates were 15-20 percent below the housing economy,"

Maj. Lance Whitfill, 16th CPTS commander

dropped below the average cost of living.

The DOD federally contracted a company to analyze local and nation-wide housing costs.

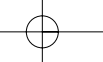
"The company estimates what it would cost to buy and maintain a

home to determine the amount of BAH to distribute to service members," Major Whitfill said. "The result: BAH should remain steady with the local economy for the most part."

Although BAH rose for local service members, the basic allowance for sustenance remained unchanged for all service members.

"BAS is a completely different ball game," Major Whitfill said.

"It isn't based on the local economy, but on the standard cost of living index or the national average cost of living."



Local teachers attend workshop

by Amy Oliver
Chief, Community Relations

Fifty teachers of all grade levels from Okaloosa, Santa Rosa and Escambia counties spent the day here Saturday learning about aerospace education resources and support available for use in their classrooms.

The event, called the Teachers' Aviation and Aerospace Workshop, has been sponsored here for three years by the Hurlburt Field chapter of the Air Force Association.

According to Jeri Martin, AFA vice president of aerospace education and teacher at Thomas L. Sims Middle School, the purpose of the workshop is to motivate and excite teachers about aviation and aerospace education.

"If you get the teachers excited, then the excitement exponentially expands," said Ms. Martin. "The teachers go back to school and share it with other teachers and with their students." Col. Paul Harmon, 16th Special Operations Wing vice commander, welcomed the teachers Saturday morning.

"Continued strength of America's Air Force will depend on our ability to recruit quality young people," said Colonel Harmon in his remarks to the teachers. "You are in an awesome

position to assist in this endeavor. I encourage you to take this experience back to your classroom. Tell your students where aerospace education can take them."

The teachers spent the morning touring 16th SOW aircraft and simulators. Additionally, a Hurricane Hunter crew from Air Force Reserve Command's 403rd Wing flew in a WC-130J from Keesler Air Force Base, Miss., for the workshop.

Many teachers scribbled notes about how 16th SOW aircrew members must apply math and science skills they learned in early childhood to perform their current jobs.

"The students are always asking 'when am I ever going to use this?'"

said Diane Amos, teacher at Ruckel Middle School. "This proves the importance of learning formulas."

"If we don't have our weight distributed correctly, I won't be able to get the aircraft off the ground," said 1st Lt. Brad Davis, a pilot with the 15th Special Operations Squadron.

Following lunch at the Reef, the teachers spent the afternoon in classroom sessions.

"This is an amazing program," said Glenn Rutland, who works regularly with middle school students as a teacher on assignment to the Naval Aviation Museum's Adventure Flight Deck program.

See **TEACHERS**, Page 8



Lt. Col. Ted Fordyce, 16th Special Operations Squadron director of operations, explains the capabilities of the AC-130H Spectre Gunship to the teachers.

Photograph by Amy Oliver

Keesler Hurricane Hunters visit Hurlburt

by Amy Oliver
Chief,
Community Relations

If it were hurricane season, some might have been worried.

A Hurricane Hunter crew from the Air Force Reserve Command's 403rd Wing and their WC-130J from Keesler Air Force Base, Miss., visited Hurlburt Field Friday and Saturday, combining a flying weekend with a cameo appearance at the Teachers' Aviation and Aerospace Workshop, sponsored by the Hurlburt Field chapter of the Air Force Association.

"Even in off-season, we have to maintain our flying hours," said 1st Lt. Nicole Mitchell, aerial reconnaissance weather officer. "This is one of our flying weekends." Lieutenant Mitchell is also a meteorologist with the Weather Channel.

The crew members, all

reservists, explained their mission to the teachers attending the workshop.

"We fly straight through the storm, and then turn around and fly through it again, slicing it in pie shapes," said Lt. Col. Douglas Niolet, aircraft commander.

During a mission, a device designed to collect weather data is released through the floor of the aircraft.

"A GPS dropsonde radios temperature, pressure, relative humidity and winds two times per second from the flight level to the surface," said Master Sgt. Scott Persinger, dropsonde operator.

Five crew members are on a typical mission: pilot, co-pilot, two weather officers and an enlisted dropsonde operator.

The weather officers collect, review and send the real-time weather information to the National



Photograph by Amy Oliver

1st Lt. Nicole Mitchell, 403rd Wing, shows local teachers WC-130J weather tracking equipment.

Hurricane Center in Miami.

"By the time we get back home, it's already on the news," said Colonel Niolet.

The WC-130J static display was part of the curriculum of the workshop, along with 16th Special Operations Wing aircraft static displays. During a break, 16th SOW aircrew members boarded the tran-

sient aircraft for a look.

1st Lt. Robert Wilson, a pilot with the 16th Special Operations Squadron, was impressed with the technology in the flight deck.

"The technology allowing all crew positions to monitor any aircraft function from different positions was amazing," said Lieutenant Wilson.



U.S. Navy photograph by Airman Geoffrey Lewis

Flight deck crewmen direct a Navy F/A-18C Hornet for launch from the aircraft carrier *USS Abraham Lincoln* as the ship operates in the Pacific Ocean Jan. 16.

Brothers In Arms

Army

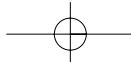
SOUTHWEST ASIA — 2nd Battalion, 1st Brigade, 6th Iraqi Army Division and Soldiers from 1st Brigade, 10th Mountain Division, responding to a call from an Iraqi school guard, found and removed a 122mm mortar round booby-trapped to a door in a school south of Khadra. Meanwhile, coalition forces throughout Iraq continued to root out terrorists and their weapons.

Navy

INDIAN OCEAN — The U.S. Navy's Arleigh Burke-class guided missile destroyer *USS Winston S. Churchill* (DDG 81) followed a suspected pirate vessel in the Indian Ocean Jan. 21.

Marines

MARINE BARRACKS WASHINGTON — Morning colors started the day on a historical note here at Marine Barracks Washington, Jan. 19. Sgt. Clint Owens of Arlington, Texas rang the bell and sounded the familiar tune using a valveless bugle — the first time the United States Marine Drum and Bugle Corps has used this traditional type of horn since after the Korean War.



32 Articles 15 served in November, December

Courtesy 16th SOW
Legal Office

Hurlburt Field commanders served 32 Articles 15 in November and December.

16th Aircraft Maintenance Squadron

-A staff sergeant was given a suspended reduction to senior airman, suspended forfeiture of \$300 per month for two months, actual forfeiture of \$300 per month for two months, 21 days extra duty and a reprimand for willful dereliction for falling asleep on duty, failing to ensure aircraft forms were free of open discrepancies and failing to complete the proper aircraft forms.

-A senior airman was given a suspended reduction to airman first class, 20 days extra duty and a reprimand for willful dereliction of duty for misuse of his government travel card.

-A senior airman was reduced to airman first class, given 28 days extra duty, and a reprimand for prejudice to good order and discipline for speaking disrespectfully about an NCO.

-An airman first class was reduced to airman basic, given 30 days extra duty and a reprimand for two specifications for failing to go and dereliction of duty for failing to obey a lawful order.

-An airman first class was given a suspended reduction to airman, 28 days extra duty and a reprimand for dereliction of duty for underage drinking.

-An airman first class was given 14 days suspended extra duty, 14 days actual extra duty and a reprimand for failing to go to his appointed place of duty.

-An airman first class was given a suspended reduction to airman basic, 30 days extra duty, 30 days restriction to Hurlburt Field, forfeiture of \$100 pay per month for two months and a reprimand for underage drinking.

-An airman basic was given 30 days extra duty and

30 days restriction to Hurlburt Field for willful dereliction of duty for misuse of government travel card and larceny of non-military property, less than \$500.

16th Equipment Maintenance Squadron

-A staff sergeant was given a suspended reduction to senior airman, 14 days extra duty and forfeiture of \$400 pay for wrongfully possessing and consuming alcohol while deployed.

-A senior airman was given a suspended reduction to airman first class, seven days extra duty and forfeiture of \$300 pay for wrongfully possessing, consuming and distributing alcohol and for wrongfully viewing and possessing pornography while deployed.

-A senior airman was given a suspended reduction to airman first class, 10 days extra duty and forfeiture of \$300 pay for wrongfully possessing, consuming and distributing alcohol, for wrongfully viewing and possessing pornography and for disorderly conduct while deployed.

-A senior airman was given a suspended reduction to airman first class and a reprimand for willful dereliction of duty for failing to wear his uniform within proper standards.

-Two senior airmen were given a suspended reduction to airman first class, 30 days extra duty and a reprimand for having sexual intercourse with a co-worker while on duty.

823rd RED HORSE Squadron

-An airman first class was given a suspended reduction to airman, 45 days extra duty and a reprimand for failing to go to his appointed place of duty.

-An airman first class was reduced to Airman, given a suspended reduction to airman basic, and suspended forfeiture of \$288 pay per month for two months for

wrongfully using a government computer to display pornographic images and sexually explicit material.

-A senior airman was reduced to airman first class and given 14 days extra duty for failing to go to his appointed place of duty on diverse occasions.

16th Civil Engineer Squadron

-A senior airman was given a suspended reduction to airman first class and a reprimand for sleeping on duty.

-A senior airman was reduced to airman first class for wrongful use of marijuana.

16th Component Maintenance Squadron

-A staff sergeant was given a suspended reduction to senior airman, 30 days extra duty and forfeiture of \$489 pay per month for two months for misuse of government travel card.

-An airman first class was reduced to airman basic, given 30 days restriction to Hurlburt Field, 14 days extra duty and a reprimand for drunken driving, willfully failing to refrain from driving with a suspended driver's license, and willfully failing to inform chain of command he was charged with driving under the influence, loud noise and possessing an open container.

16th Helicopter Maintenance Squadron

-A senior airman was given a suspended reduction to airman first class, 30 days suspended extra duty, 15 days actual extra duty and a reprimand for misuse of government travel card.

16th Operations Support Squadron

-A senior airman was reduced to airman first class, and given a reprimand for willfully failing to refrain from operating a motor vehicle.

See **ARTICLES**, Page 8

**CALVARY BAPTIST
CHURCH
CS/MILITARY
594647
2 X 4.00**

**ARMED FORCES COMM
INC
CS/ANNAPOLIS
605775
2 X 7.00**

ZOMBIE, Continued
from Page 2

time toward evaluating their own internal failures and the external successes of their competitors. Healthy units improve the areas their customers say they aren't performing well enough in, and they reward employees who identify unit vulnerabilities and shortfalls. Sure, nobody likes folks who complain just to complain, but organizations must have a healthy complement of naysayers who will challenge the majority decision when better courses of action are available.

Great organizations also learn from their mistakes and don't gloss over critical concerns just to keep their metrics looking perfect. They concentrate on fixing the problems at hand, rather than getting caught up in the costly game of managing appearances. An unhealthy quest for perfectionism can distract and result in metrics that are achievable but don't match mission reality or challenge the unit aggressively enough.

(Editor's note: The views expressed in this article are in no way endorsed by the United States Air Force or the COMMANDO)

TEACHERS, Continued
from Page 4

"I gained so much material from this program last year that I'm able to use over and over," said Ms. Rutland. "It's great for any discipline, not just math and science. And it also helps me understand my students better since many are military dependents."

The program proves to be mutually beneficial. While the teachers received real world applications to their classroom lessons, Airmen from the 16th SOW were able to educate these teachers about opportunities in the Air Force for the next generation.

Lt. Col. Ted Fordyce, 16th Special Operation Squadron director of operations, welcomed the teachers to the AC-130H Spectre Gunship.

"Everyone always thanks us for what we do," said Colonel Fordyce. "The 16th SOW wants to thank you for what you do."

DN FILLER

EFCU ACCTS PAYABLE
CS/HELOC MC 3.97
611195
4 X 10.00



A MC-130H Combat Talon II from the 15th Special Operations Squadron lands on a dirt airfield.

Courtesy photograph

Combat Support

The following list is accomplishments for the 15th Special Operations Squadron since 2002:

- 3,050 combat sorties flown
- 5,489 combat hours flown
- 18 million pounds of material transported
- 10,545 passengers transported
- 866 vehicles transported
- 21 million psychological operations leaflets dropped
- More than 550 airdrops

15th SOS rests its wings after four years

by Airman 1st Class
James Dickens
Editor

After more than four years, Hurlburt Field finally welcomes home the 15th Special Operations Squadron.

Since Sept. 11, at least 25 percent of the squadron has been deployed, other than a two-month break in June of 2003.

The squadron flies the MC-130H Combat Talon II, which is specially modified to support unconventional warfare and special operations forces worldwide. The Talon II is capable of penetrating a hostile environment at high and low altitudes and inclement weather to insert, extract and resupply special operations forces by airdrop or air land operations.

"Everybody really appreciates their time back home after being gone so much," said Tech. Sgt. Steve Marks, loadmaster.

"This reconstitution is going to give the squadron a chance to all meet and get to know one another again," said Lt. Col. Rob Toth, 15th SOS commander.

The squadron had its highs and lows during the string of deployments, but the leadership and members tried their best to take care of their Airmen.

"We try to give them at least a six-month notice for deployments, but most of the time they know a year in advance," said the commander. "It gives them a chance to plan for everything. Also, during the

hurricanes, we got together and went and helped spouses clean up and fix their homes," said the commander.

The spouses also got together to send care packages to the crews while they were deployed.

Training for current missions and the emerging mission of helicopter refueling will be the squadron's primary focus.

Over the past two years the 15th SOS has implemented Special Operation Command's number one acquisition program, the MC-130 Aerial Refueling System.

The new \$240 million program provides the ability to refuel helicopters at slow speeds and CV-22's at higher speeds. The squadron reached initial operational capability nearly four months ahead of major command expectations despite having only 30 percent of their aircraft available for training. The next task will be bringing the other three MC-130H squadrons online.

This force extending capability will not only support Air Force Special Operations Command, but will also help meet significant growth in the 160th Special Operations Aviation Regiment, the Army's elite helicopter unit. Together the crews of the 15th SOS and their receivers will take the fight to the terrorist's doorstep.

"We are doing missions daily as complicated as those done in the past," said Colonel Toth. "The skills possessed by my crews are impressive, and make me proud to be their commander."

Awards and decorations

The following list is accolades received by the 15th SOS since 2002:

- One Silver Star
- 11 Bronze Stars
- 30+ Distinguished Flying Crosses
- 345 Air Medals
- 45 Air Force Commendation Medals
- 27 Air Force Achievement Medals
- 27 Aerial Achievement Medal
- 2 Lance P. Sijan Awards
- 3 stripes for exceptional performers
- 2 Dutch Huyser Awards
- 2 National Defense Industrial Association Special Operations Low Intensity Conflict Award
- 2 Weapons Squadron Flying Awards
- 1 Weapons School Distinguished Graduate
- 2 P.K. Carlton Awards
- Gallant Unit Citation Award
- Outstanding Unit Award with Valor
- 2 Institute of Navigation Superior Achievement Awards
- Air Force Information Operations Outstanding Contributor Award
- Senior NCO Red Erwin Award
- Air Force Special Operations Command Personnel Manager of the Year
- Air Commando Association Unsung Hero
- Aviation Valor Award
- 3 Air Force Special Operations Command Aircrew Member of the Year Awards
- 16 Special Operations Wing Life Support Airman of the Year Award
- Chief of Staff of the Air Force Aircrew Safety Award



Photograph by Airman 1st Class Danielle Morrow
Maj. Michael Pakiz, 15th Special Operations Squadron, holds his son after returning home from a deployment Jan. 17.

SFS transformation, more than meets eye

by Senior Airman
J.G. Buzanowski
AFPN

WASHINGTON — As the Air Force continues to adapt for the future, changes to the security forces career field will affect the total force.

Brig. Gen. Robert Holmes, director of security forces and force protection, calls these transformations a "refocus" on how his people train and fight.

"We're not in the Cold War anymore; we have to alter our mentality and our practices for today's reality," the general said. "Because of the nature of the threat, our Airmen are fighting the global war on terror on the front lines, and we owe it to them to provide training, equipment and resources to be effective."

Essentially security forces Airmen will focus on preparing for their warfighting mission at forward locations, as well as security at a fixed installation, General Holmes said.

As an example, he cited an Air Force Task Force that operated around Balad Air Base, Iraq, for two months last year. The unit patrolled the local towns and found weapons caches as well as individuals who posed a threat to the base.

"Our Airmen are going 'outside the wire' to conduct missions and are proving successful in keeping people safe," Gen. Holmes said. "Not only for the folks stationed at the base, but people who live and work in the local area as well. This is very important in the present war on terror."

Security forces Airmen must learn counter-insurgency techniques and in doing so, they'll operate more effectively in joint operations, said Maj. Gen. Norman Seip, assistant deputy chief of staff for air & space operations.

"We need to be prepared for a full-spectrum of threats against an air field," General Seip said. "That means taking more responsibility for defense of our mission, so our sister services can concentrate

on their own tasks. We need to understand how they operate, so we're working closely with the Army to identify additional ways to train our Airmen."

While security forces will focus more on their warfighting competencies, Air Force leaders are reviewing several options for installation protection duties, like entry control, at home stations. Plans call for more DoD civilians, greater affiliation with Guard and Reserve and better use of technologies, General Holmes said.

The changes to the security forces career field will present the opportunity for other Airman to participate in installation security. While that doesn't necessarily mean everyone will have a rotation checking identification cards at a gate, it does mean more comprehensive training, awareness and capability to respond and participate, he said.

"Will every Airman be a cop? No. But every Airman will be a warrior," General Holmes said. "Every Airman needs to be trained in basic force protection skills and must be prepared to defend an air base and themselves in the event of an attack. This means more than just qualifying with a weapon. We want Airmen to be comfortable with their duty weapon and to develop their shooting skills."

While definitive plans have not been finalized, General Holmes also said one of the transformation goals is bringing security forces Airmen back in step with standard Air Force 120-day deployments.

"Right now our folks are going out for 179-day rotations," he said. "Our Airmen need time to reconstitute and train, so it's important to get them in line with the rest of the Air Force."

Overall, General Holmes said the changes would make security forces Airmen more effective and relevant to Air Force needs in the face of the current nature of warfare.

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Military

USAFSOS courses

The U.S. Air Force Special Operations School will conduct a Contemporary Insurgency Warfare Course Monday through Feb. 3. Students will learn to comprehend the insurgent ideologies, strategies and cultural dynamics of intrastate conflict and doctrinal approaches to counterinsurgent movements.

For more information, call Joyce Weber at 884-4731 or Capt. Laura Johnson at 884-6984, or visit <https://www.hurlburt.af.mil/milonly/tenantunits/jsou>.

A Russia-Eurasia Asia Orientation Course will meet Feb. 6-10. This course is designed for personnel preparing to live in or deploy to the Balkans, Russia or the former Soviet republics of central Asia. The course focuses on the cultural, historical, political, economic, social, religious and security dynamics of the Russia-Eurasia area.

For more information, call Maj. Danny Boyd at 884-1846, or visit <https://www.hurlburt.af.mil/milonly/tenantunits/jsou>.

Lecture series

Col. Mike Kingsley, former 20th Special Operations Squadron commander, will speak at a "Through the Eyes of a Commando" living history lecture noon today in the Airman Leadership School auditorium. The topic will be Operation Desert Storm: Task Force Normandy. For more information, call the 16th Special Operations Wing History Office at 884-6507.

Community

Claims

Any persons who have a claim for or against the estate of Maj. Amedeo Garza, 19th Special Operations Squadron, should contact Maj. Russell Sullivan at 881-3978 or e-mail russell.sullivan@hurlburt.af.mil.

Awards banquet

The 16th Special Operations Wing Annual Awards Banquet will begin at 6 p.m. Feb. 23 in the Emerald Coast Convention Center on Okaloosa Island. Tickets are \$25 per person. The required uniform is mess dress or semi-formal. See first sergeant to purchase tickets.

SF Banquet

Air Force Special Operations Command Security Forces will honor its



Photograph by Airman 1st Class Ali Flisek

Last respects

An honor guard member pays final tribute to Maj. Amedeo Garza, 19th SOS, at a memorial ceremony here Jan. 20 at the Base Chapel. Maj. Garza, an AC-130U Gunship fire control officer, died Jan. 17 at his home in Navarre. He is survived by his wife and family.

annual award winners at 6 p.m. Feb. 23 in The Soundside. All current and former AFSOC security and air policemen are invited to attend. Reservations must be made by Feb. 15. For more information, call 884-5104.

Squadron briefing

The 6th Special Operations Squadron will conduct a squadron information briefing at 9 a.m. and 2 p.m. Feb. 9 in the base theater.

All military personnel interested in learning about the mission of this unit are invited to attend. For more information, call Capt. Alvin Scott at 884-8281.

Prayer luncheon

The annual national prayer luncheon will be at 11:00 a.m. Feb. 22 in The Soundside. The guest speaker will be Fisher DeBerry, Air Force Academy Falcons' football coach. Tickets are available through first sergeants and the base chapel. For more information, call at 884-7795.

AFJROTC

The Air Force Junior Reserve Officers' Training Corps is opening 75 new units at the beginning of the 2006-2007 school year. There will be 150 positions for retired or soon-to-be-retired officers and NCOs. Applicants must be retired from active-duty less than five years from the date of hire or have applied for retirement effective within six months. For more information, call (866) 235-7682, ext. 35275, DSN 493-5275 or 493-5300 or visit <http://www.afots.af.mil/AFJROTC/instructors.asp>.

Eglin spouses' club

The Eglin Officers' Spouses' Club has scholarship applications available for high school seniors who are dependants of active-duty military assigned to Eglin Air Force Base.

Applications are at the Eglin library,

base exchange, education center and family support center. The deadline is Feb. 27. For more information, e-mail rhondavark013@aol.com.

Valentine message

Send a Valentine's Day message to a loved one, friend or coworker via the COMMANDO. Messages will appear in the Feb. 10 issue. Please keep message under 25 words; submissions will be printed as space permits. The deadline is noon Feb. 3. E-mail messages to commando@hurlburt.af.mil. For more information, call 884-7464.

Single parents

An informal lunchtime meeting for single parents will be held noon - 1:30 p.m. Tuesday in the family support center. Share the joys and challenges of being a single parent with others. Lunch will be provided. For reservations, call 884-5441.

Moms, Pops & Tots

Moms, Pops & Tots is an informal format for parents and their children to meet with other families. Structured activities are planned on a monthly basis. Newborn to 2 years old meet 10-11 a.m. Tuesdays, and children ages 2-4 meet 10-11 a.m. Wednesdays in the family support center.

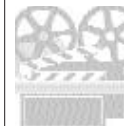
Pre-TAP

This mandatory briefing on benefit entitlements is for service members who are separating or retiring. Briefings are at 7:45 a.m. every Tuesday and Thursday in the family support center. For an appointment, call 884-2654.

Volunteers wanted

The Volunteer Resource Program Office has new office hours. Dee Dee Rodriguez can be reached 9 a.m. - 3 p.m. Monday through Wednesday. Walk-in hours are 9:30 a.m. - 2:30 p.m. For more information, call 884-1533.

At the movies



Prices are \$3.50 for adults and \$1.75 for children age 6 and older. Movies start at 7 p.m. unless otherwise indicated.

Hurlburt Field - 884-7648

Friday - Ice Harvest (R) In icebound Wichita, Kansas, it's Christmas Eve, and this year Charlie Arglist just might have something to celebrate. Charlie, an attorney for the sleazy businesses of Wichita, and his unsavory associate, the steely Vic Cavanaugh have just successfully embezzled \$2 million from Kansas City boss Bill Guerrard. But the real prize for Charlie is the stunning Renata, who runs the Sweet Cage strip club.

Saturday - In the Mix (PG-13) When an African-American man accidentally saves a mob boss's life, his reward is a job protecting the don's daughter. Complications arise when the two begin to fall in love.

Sunday - Syriana (R) Robert, a 21-year veteran of the CIA, spent his entire career investigating terrorists around the globe. As the dangers of terrorism increased, he watched as the CIA's funding was cut, politics overtook judgment, and warning signs were ignored.

Eglin - 882-1066

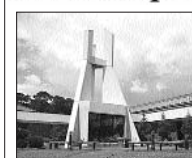
Friday - Family Stone (PG-13) The Stones, a New England family, have their annual holiday gathering. The eldest son brings his girlfriend home to meet his parents, brothers and sisters.

Saturday - The Chronicles of Narnia - The Lion, The Witch and the Wardrobe (PG-13) The book tells the story of Peter, Susan, Edmund, and Lucy, who are separated from their parents in London during the German air raids of World War II. They are sent to the country for safety and find a magic wardrobe that transports them to the mystical world of Narnia, a once peaceful land of talking beasts, dwarfs and giants.

Sunday - Pride & Prejudice (PG) In class-conscious England near the close of the 18th century, the five Bennet sisters—Elizabeth, or Lizzie, Jane, Lydia, Mary and Kitty—have been raised well aware of their mother's fixation on finding them husbands and securing set futures. The spirited and intelligent Elizabeth, however, strives to live her life with a broader perspective, as encouraged by her doting father.

Editor's note: Movies are subject to change. Telephone numbers are provided for patrons to confirm dates.)

Base chapel



Catholic Mass
Saturday, 5:30 p.m.
Sunday, 7:15 and 10 a.m.
Confessions:
Saturday, 4:30 to 5 p.m., or by request
Youth: 5 p.m. Sunday
Religious Education: September - May

Protestant Services

Sunday, 8:30 a.m. (Traditional worship)
11:30 a.m. (Contemporary worship)
Religious Education: August - May
Youth and Singles groups available

Jewish Services (882-2111)

Sabbath services: Friday, 7:30 p.m., Eglin Chapel Center
Muslim Services (882-2111), Eglin Chapel Center
Jumuah: Friday, 12:45 p.m.
For more information, call 884-7795.

Airmen Against Drunk Driving

For a free, confidential ride home, call AADD at 884-8844. Don't drink and drive.

24-hour Fraud, Waste and Abuse hotline:

Hurlburt Field - 884-6322
Air Force - (800) 538-8429
Department of Defense - (800) 424-9098

NCOA

Hurlburt Field's Commando Non Commissioned Officers Association, Chapter 44 and Auxiliary 248, will hold its monthly meeting at 6 p.m. Saturday in J.R. Rocker's All Ranks Destination Room. Each member is requested to attend and bring a friend. For more information, call Master Sgt. Bob Love at 884-2695 or Charles Glotzbach at 884-1771.

Flying solo

Flying Solo, a base chapel supported program, has activities geared towards singles. Enjoy monthly dorm fellowships, singles retreats, Bible studies and off-base recreational trips at a reduced cost. Meetings are 6 p.m. Tuesdays in the family support center. For more information, call John Rice at 803-6584.

NAF furniture sale

The Commando Inn will hold a small furnishing sale Friday at 1 p.m. in building 90345, the vis-

iting Airmen's quarters across from the Adergolt Fitness Center. All items are cash-and-carry, cash or checks will be accepted. For information contact John Davey, lodging manager, at 884-3856.

FOCUS 56

Focus 56 will be holding their monthly meeting on Tuesday in building 90210, 16th Mission Support Group conference room at 3:45 p.m.

Focus 56 is a basewide professional organization open to all junior non-commissioned officers. For information call Tech. Sgt. Tammie Pyne at 641-3965.

Classes**AFIT**

The enlisted-to-Air-Force-Institute of Technology program offers technical, master and senior master sergeants with a bachelor's degree the opportunity to earn a master's degree as a full-time student. The last day to register is Feb. 27. For more

information, call (800) 211-5097 or DSN 785-6234, ext. 3133 or visit <http://afit.edu/p/enlisted.cfm>.

EPME

Air University announced a change to the Enlisted Professional Military Education Course 12 that took effect Jan. 1.

Under the new guidance, students may retest after three duty days. The enrollment period is 12 months, and tests must be taken in order with no more than one test per day. For more information or to schedule a test, visit the Hurlburt Field Education Services Office.

CCAF

The deadline to apply for the Community College of the Air Force spring term is Feb. 24. To graduate in the spring, mail transcripts to:

CCAF/DFRS

130 W. Maxwell Blvd.

Maxwell Air Force Base, AL 36112-6613.

For more information, visit the Hurlburt Field Education Services Office or call 884-6724.

ARTICLES, Continued from Page 6

cle while driver's license was suspended.

16th Medical Operations Squadron

-A senior airman was given seven days extra duty for committing an assault with the intention of inflicting grievous bodily harm.

16th Maintenance Operations Squadron

-An airman first class was given a suspended reduction to airman and a reprimand for failing to pay a debt.

16th Special Operations Squadron

-An airman first class was given a suspended reduction to airman, 30 days extra duty and a reprimand for willfully destroying the rear window of another Airman's automobile.

16th Component Maintenance Squadron

-A senior airman was given 30 days correctional custody, forfeiture of \$938 pay and a reprimand for wrong-

fully failing to obey a no-contact order.

DET 3, 342nd Training Squadron

-An airman basic received a reprimand for underage drinking.

720th Operations Support Squadron

-An airman first class was given a suspended reduction to airman, 45 days extra duty, 45 days restriction to Hurlburt Field and a reprimand for failing to go to duty.

25th Information Operations Squadron

-A technical sergeant was given a forfeiture of \$400 pay and a reprimand for consuming alcohol while deployed.

Headquarters Air Force Special Operations Command

-A lieutenant colonel was given a suspended forfeiture of \$2,015 for two months and actual forfeiture of \$1,200 for two months for wrongfully using a government computer to display sexually explicit material.

**GEORGIA THOMAS ATTY
CS RHP/LAWYER
611441
2 X 2.00**

**SANDY SANSING NISSAN
CS/NISSAN
583715
2 X 3.00**

**RHINO LININGS OF OKALOOSA
CS/ADVANCE PROTE
610582
3 X 5.00**



Photograph by Staff Sgt. Mareshah Haynes

Brady Lovin, 16th Aircraft Maintenance Squadron 2, tries to pass the ball off during the AMXS 1 and AMXS 2 game Tuesday at the Aderholt Fitness Center.

16th Aircraft Maintenance Squadron; house divided

by Staff Sgt.
Mareshah Haynes
COMMANDO staff

Jason Brown and Robert Wadley scored 12 points each as the 16th Aircraft Maintenance Squadron team 1 blasted 16th AMXS 2, 66-38, during an intramural basketball game Tuesday at the Aderholt Fitness Center.

The score was neck and neck, with no more than a two-point spread throughout the first half. AMXS 1 held off AMXS 2, making the score 28-26 at the end of the first half.

In the second half, AMXS 1 stepped up their game by taking advantage of turnovers by AMXS 2 and turned the half-time gap into a chasm. AMXS 1 ran up the score to 40-28. AMXS 2, fought back with an aggressive offensive attack. The aggression backfired on AMXS 2, resulting in a flagrant foul and an opportunity for AMXS 1 to build the lead. AMXS 1 welcomed the opportunity and scored the two points plus a three pointer.

The scoreboard continued to climb in AMXS 1's favor, 45-28.

AMXS 2 continued to



Photograph by Staff Sgt. Mareshah Haynes

Jacory Smith, 16th AMXS 2, guards an AMXS 1 player.

fight the good fight and scored 10 points in the fourth quarter, but AMXS 1 walked away with the win.

AMXS 1 supporting cast, Benny Smith scored 11

points. High scorers for AMXS 2 were Jim Christensen and Syrus Henderson with 14 points each and Jacory Summers with four points.

In the bleachers

Okaloosa men's baseball

Registration for the Okaloosa men's baseball league 18-and-over and 30-and-over divisions is at 3 p.m. Feb. 26 at the Twin Oaks baseball field in Niceville. The registration process will include the collection of league fees and a short baseball workout session. League fees are \$155 for 30 and over players and \$145 for under 30.

The games begin April 1 and are played locally in the Okaloosa area. For more information, call 864-7529 or visit www.om-bl.org.

Youth baseball

Registration for youth baseball, ages 5-14 and girls' softball, ages 10-14, continues through Feb. 10. Cost is \$45 per player or \$90 per family.

All players must have a current physical and birth certificate on file at the youth center by March 10. For more information, call youth sports at 884-6355.

Men's varsity softball

Men's varsity baseball tryouts are at 5:30 p.m. Feb. 10-13 on the baseball fields behind the Aderholt Fitness Center. For more information, call Tech. Sgt. Charles Shepard at 884-3656 or Senior Master Sgt. Scott Bowen at 884-7421.

Golf tournament

The men's varsity baseball team will hold a golf tournament at the Gator Lakes Golf Course Feb. 17. Check-in begins at 7 a.m. with a shotgun start at 8 a.m. The entry fee is \$40 per person. For more information, call Tech. Sgt. Charles Shepard at 884-3656 or Senior Master Sgt. Scott Bowen at 884-7421.

Rifle, pistol club

Hurlburt Field's Rifle and Pistol Club is hosting an "Any Rifle/Any Sights" shooting match at 10 a.m. Saturday at the rifle range. This is a free event open to RPC members and their guests. Participants must bring their own safe and serviceable ammunition. For more information, call outdoor recreation at 884-6949.

Relay For Life

The American Cancer Society Emerald Coast Area is recruiting teams to participate in Relay For Life - a unique community event that allows individuals from all walks of life to join in the fight against cancer. This year's Navarre Relay For Life will take place on April 7-8 at Navarre High School. The kick-off celebration will be held on Tuesday. For more information, call 244-3813.

Fit Eagle

The 16th Services Squadron is opening registration for Fit Eagle 2006 now. Team rosters are due by noon Feb. 23, with no exceptions. The competition takes place Feb. 24 at the Aderholt Fitness Center.

There can be up to two teams per squadron, with a limit of 30 teams on base. Teams must have three men, one over 30, one over 40 and one any age. Teams must also have two women on their team of any age. A legitimate attempt must be made to find females in your own squadron before recruiting from another squadron.

For more information, call Staff Sgt. Tamara Rosa at 884-6884.

Sports standings

For more information on sports standings, call the Aderholt Fitness Center at 884-6884.

Over 30 basketball

| Team | W | L |
|--------|---|---|
| MDG | 8 | 2 |
| MXG | 7 | 2 |
| RHS | 7 | 2 |
| AFSOC | 7 | 3 |
| LRS | 6 | 4 |
| COMM | 4 | 5 |
| CMS | 4 | 5 |
| 505 1 | 4 | 6 |
| SVS | 4 | 6 |
| 505 2 | 1 | 8 |
| 39 IOS | 0 | 9 |

Intramural basketball

| National League | | |
|-----------------|---|---|
| Team | W | L |
| AFSOC | 7 | 1 |
| AMXS 1 | 7 | 1 |
| DET 3 | 4 | 2 |
| EMS 1 | 5 | 3 |
| RHS | 3 | 2 |
| MDG 2 | 5 | 5 |
| SVS | 3 | 4 |
| COMM 2 | 2 | 6 |
| AMXS 2 | 1 | 6 |

Varsity basketball

Current as of Wednesday

| Team | W | L |
|----------------|----|----|
| Moody | 14 | 6 |
| Tyndall | 14 | 6 |
| Robins | 11 | 7 |
| Eglin | 8 | 10 |
| Hurlburt Field | 7 | 13 |
| Maddill | 6 | 12 |
| Mayport | 6 | 12 |

| American League | | |
|-----------------|---|---|
| Team | W | L |
| MDG 1 | 5 | 1 |
| LRS | 5 | 2 |
| COMM 1 | 4 | 3 |
| CES | 4 | 3 |
| HMXS | 3 | 3 |
| 25 IOS | 3 | 4 |
| OSS | 3 | 4 |
| SFS | | 5 |